#### Regional Product Standardization

Pacific Region 12



## **Backgroun**

- Regional efforts began independently in some Regional Medical Commands and TRICARE Regions
- OSD(HA) Policy to implement regional logistics programs under TRICARE Lead Agents..... Army is Executive Agent
- SGs have approved implementation along TRICARE regions
  - Detailed implementation guidance (updated)
  - Initial focus on regional standardization & committed volume purchasing

#### **Key Objectives**

- Establish regional <u>Tri-Service Business Support Offices</u>
- Establish regional <u>standardization</u> of materiel
- Establish regional <u>committed volume purchasing</u> strategies
- Promote the development of <u>best clinical practices</u>
- <u>Increase</u> use of <u>Prime Vendor</u> & other electronic means
- Promote <u>knowledge sharing</u> among DOD TRICARE Regions
- Promote centralized contracting for <u>logistics services</u>
- Establish the regional standardization of <u>equipment</u>
- Regional coordination of biomedical <u>maintenance services</u>
- Develop an <u>info sys</u> to support regional business processes

#### <u>Benefits of</u> andardization

- Availability and use of most appropriate products
- Reduction in prices
- Reduction in the amount of waste and excess
- Reduction in the variety of similar items
- Improved supply responsiveness
- Development of usage data for Utilization Management
- Reduced consumption through Utilization Management
- Intangible benefits resulting from logistics and clinical collaboration

#### **Basic**

- **Principles** have a PV Distribution and Pricing Agreement (DAPA)
- Must allow all interested DAPA holders to participate
- Only clinically acceptable products will be asked for price bids
- PRICES are NOT the sole determining factor
- All decisions can be supported

# Region 12 - How are we doing it? (9 AF, 5 Navy, 4 Army)

- TPRB Chaired by Region 12 RLC
- Each MTF represented by a Clinician and a Logistician
- Biggest Player: Tripler AMC
- Lead Agent Very supportive
- Prime Vendor: Allegiance

#### <u>Product Standardization - The</u> <u>Process</u>

- Triservice Business Office (TRBO)
   recommends products to standardize Pareto
   Analysis
  - 80% of our \$\$ are spent on which 20% of materiel?
- Get a Clinical Product Team(CPT)/Leader(s)
  - Committed & Goal oriented to coordinate formulation of criteria & evaluation.
- Notify "all" DAPA holders
- Identify trial sites and dates
- Conduct clinical eval (Prices not discussed)

#### **Product Standardization**

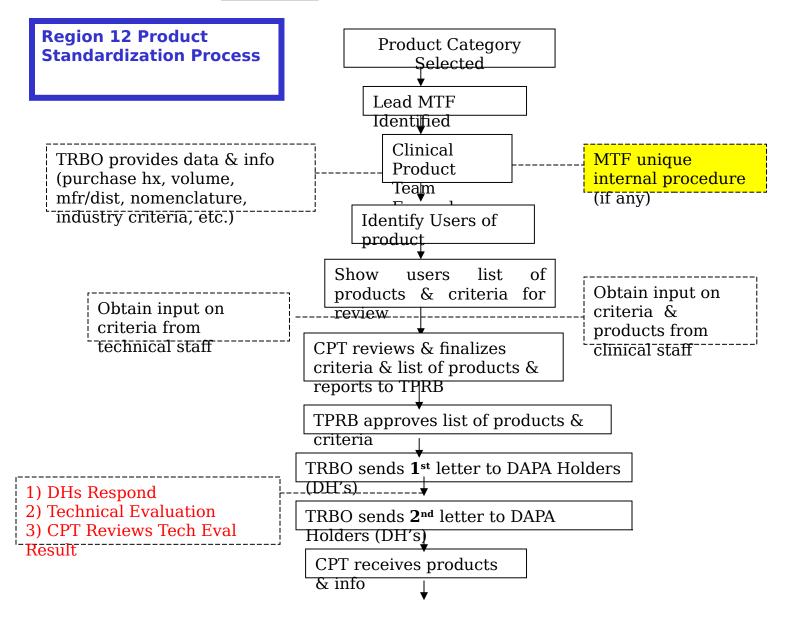
**Process** 

- Select "acceptable" items based on evals
- TRBO notifies "acceptables" for price bids
- RLCs review best pricing
- If "highest ranked" is "lowest price" a decision could be made
- If not..."best value" recommendation
  - Price vs Quality- CPT ranking hidden costs?
- TPRB reviews & approves recommendation

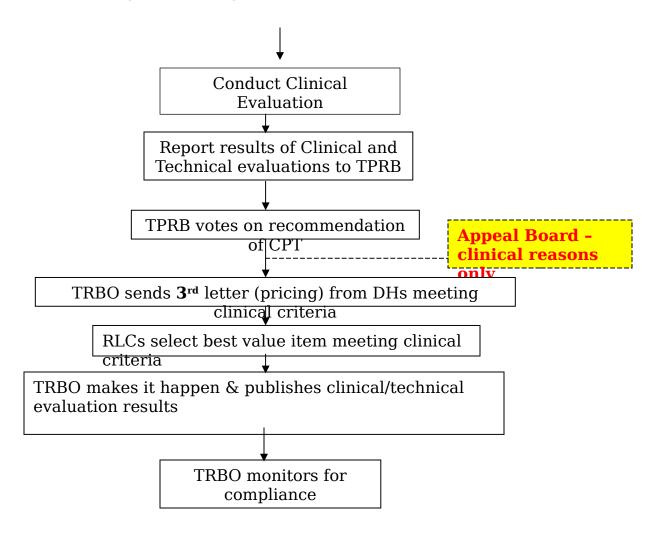
#### <u>Product Standardization</u> <u>Process</u>

- "Winner" & non-selectees are notified
- RLCs sign agreement (RIA)
- Lead Agents notify MTFs of standardization decisions
- PVs are notified of standardized products
- UDR updated to reflect regional pricing
- Vendor assists MTFs in conversion & implementation
- TRBO tracks usage/monitors compliance

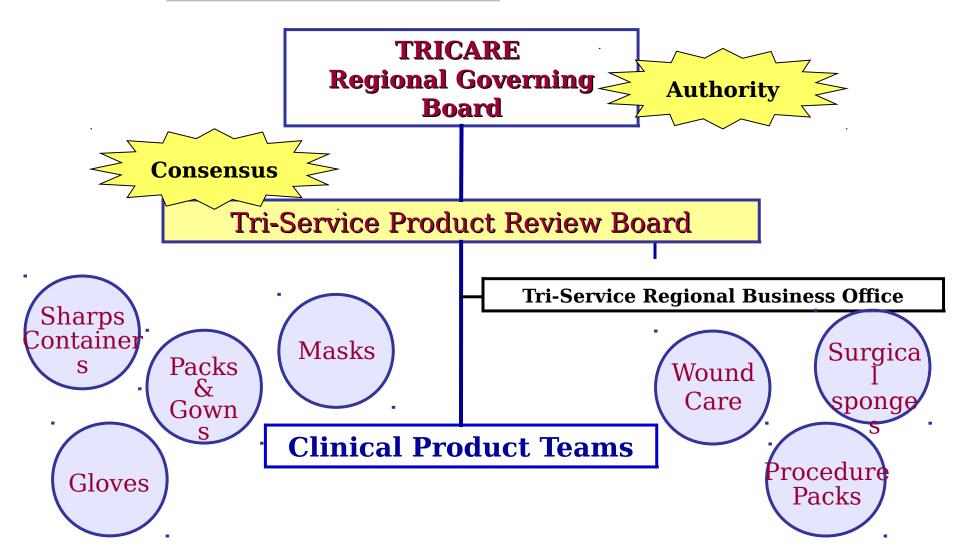
#### Region 12 Process Flow



# Region 12 Process Flow (Cont)



# Organization for Regional Standardization



# Why Prime Vendor?

- 24 Hour Delivery
- Reduce manpower (buyers, handlers, etc.)
- Reduce warehouse/store room storage requirements
- Better price
- Less paper work (no PO's, auth.returns)
- Eliminate wastes of shelf-life items
- Standardized products

### **Potential**

- **Pitfalls** rticipation or non involvement of clinicians
- Perceived erosion of independence for MTF Commanders
- Fragmented processes:

logistics clinical acquisition

- Requires investment people, time, \$
- Real savings will require Utilization Mgmt
- Too slow in showing hard dollar savings

# **Keys for Success?**

- Cooperation among services
- Committed leadership
- Accept results from other regions/MTFs
- Utilization Management
- Pricing & Purchasing Management
- Commitment to use "standardized" item

## Other Regional Logistics

- Strategies
  Regional National contracts
- Regional Partnerships Clinical Eng'g & Biomedical Maintenance
- Consolidation of contract maintenance services
- Equipment standardization
- Regional Consolidation of Support Services (linen, housekeeping, laundry, etc..)
- Standardization of "other" items

### Accountability and

### Reporting to RLC & DSCP

- RLC report to Lead Agents
- Lead Agents submit reports to DoD Executive Agent (MEDCOM)
- Metrics needed to track progress
  - Organization
  - Progress on Product Lines
  - Savings
  - Baseline data
  - Compliance
  - Issues and Ideas